

### City of Harbor Beach - Performance Dashboard

|  | 2016    | 2017   | Trend    |          |
|--|---------|--------|----------|----------|
| <b>Fiscal Stability</b>  |         |        |          |          |
| Annual GF Expenditures per capita  | \$1,334 | \$935  | ↓ -29.9% | Positive |
| Fund Balance as % of Annual GF Expenditures  | 75.6%   | 165.6% | ↑ 119.1% | Positive |
| Unfunded Pension & Retiree health care liability, as a % of annual GF revenue                            | 112%    | 120%   | ↑ 7.4%   | Negative |
| Debt burden per capita   | \$82    | \$56   | ↓ -32.1% | Positive |
| Percentage of road funding provided by the General Fund  | 0.0%    | 0.0%   | N/A      | #DIV/0!  |
| Ratio of pensioners to employees   | 1.00    | 1.10   | ↑ 10.0%  | Negative |
| Number of services delivered via cooperative venture   | 8       | 8      | → 0.0%   | Neutral  |
| <b>Economic Strength</b>   |         |        |          |          |
| % of community with access to high speed broadband   | 100%    | 100%   | → 0.0%   | Neutral  |
| % of community age 25+ with Bachelor's Degree or higher.   | 13%     | 13%    | → 0.0%   | Neutral  |
| Average age of critical infrastructure (years)   | 17.3    | 17.8   | ↑ 2.7%   | Negative |
| <b>Public Safety</b>   |         |        |          |          |
| Violent crimes per thousand  | 1       | 5      | ↑ 300.0% | Negative |
| Property crimes per thousand   | 21      | 23     | ↑ 14.3%  | Negative |
| Traffic injuries or fatalities   | 7       | 5      | ↓ -28.6% | Positive |
| <b>Quality of Life</b>   |         |        |          |          |
| Miles of sidewalks and non-motorized paths/trails as a factor of total miles of local/major road streets | 1.08    | 1.08   | → 0.0%   | Neutral  |
| Percent of GF Expenditures Committed to Arts, Culture and Recreation                                     | 8.2%    | 7.6%   | ↓ -7.9%  | Neutral  |
| Acres of park per thousand residents   | 38.2    | 38.2   | → 0.0%   | Neutral  |
| Percent of community being provided with curbside recycling  | 94%     | 94%    | → 0.0%   | Neutral  |